



**DEFENSE HEALTH AGENCY**  
7700 ARLINGTON BOULEVARD, SUITE 5101  
FALLS CHURCH, VIRGINIA 22042-5101

September 24, 2024

[REDACTED]

Dear [REDACTED]:

This letter is in final response to your January 9, 2024, Freedom of Information Act (FOIA) request received by the Defense Health Agency (DHA) on January 9, 2024. Your request has been assigned FOIA tracking number 2024-00274-F. You are seeking the following:

*"I am requesting copies of the following contracts between the Defense Health Agency and McKinsey & Company as well as copies of all modifications to such contracts: HT003823C0007 and HT940223C0010.*

*I am also requesting copies of any conflict of interest disclosures or mitigation plans regarding potential conflicts that were submitted by McKinsey in connection with these contracts."*

The DHA has searched for and located responsive documents. However, it has been determined portions of the requested records are exempt from release under FOIA exemptions (b)(4) and (b)(6). Exemption (b)(4) applies to trade secrets and commercial or financial information obtained from a person [that is] privileged or confidential. Exemption (b)(6) permits the withholding of all information about individuals in "personnel and medical files and similar files" when the disclosure of such information "would constitute a clearly unwarranted invasion of personal privacy." Redacted copies of the requested documents are enclosed. Our review included consideration of the "foreseeable harm standard."

Regarding your request for any conflict of interest disclosures, the DHA searched for responsive records, and it was determined that the DHA does not have records responsive to this request.

If you are not satisfied with this action, you may appeal this decision in writing to the DHA Appellate Authority. Your appeal must be received and postmarked no later than 90 calendar days from the date of this letter, include your reason(s) for reconsideration, and attach a copy of this letter by email to [DHA.FOIAappeals@health.mil](mailto:DHA.FOIAappeals@health.mil); or mail to: Defense Health Agency, FOIA Requester Service Center, Attention: FOIA Appellate Authority, 7700 Arlington Boulevard, Suite 5101, Falls Church, VA 22042-5101.

For any further assistance concerning the processing of this request, you have the right to contact the Defense Health Agency Public Liaison Office at DHA FOIA Public Liaison Office

(J-1/EASI), 7700 Arlington Blvd, Suite 5101, Falls Church, VA 22042-5101, dha.foiapublicliaison@health.mil or 703-681-3310.

Additionally, you may contact the Office of Government Information Services (OGIS) at the National Archives and Records Administration to inquire about the FOIA mediation services they offer. The contact information for OGIS is as follows: National Archives and Records Administration, Office of Government Information Services, 8601 Adelphi Road-OGIS, College Park, Maryland 20740-6001, e-mail at ogis@nara.gov; telephone at 202-741-5770; toll free at 1-877-684-6448; or facsimile at 202-741-5769. Using the dispute resolution services will not affect your appeal or appeal rights.

Should you have any questions concerning the processing of your request, please contact Mr. Tommy Lashley at (703) 681-3310 or email: DHA.FOIA@health.mil and refer to the FOIA tracking number referenced above.

Sincerely,

*Selma Bajramovic*

Ms. Selma Bajramovic, CDPSE  
FOIA and Privacy Act Integrator  
DHA FOIA Requester Service Center

Attachments:  
"As Stated"